# **REPORT OF THE TRUSTEES AND**

# FINANCIAL STATEMENTS

# FOR THE YEAR ENDED 31 AUGUST 2021

# FOR

# **HEADWAY ROTHERHAM**

The Rees Partnership Bentley Bridge House Chesterfield Road Matlock Derbyshire DE4 5LE

# **HEADWAY ROTHERHAM**

# CONTENTS OF THE FINANCIAL STATEMENTS For The Year Ended 31 August 2021

	F	Page	9
Report of the Trustees	1	to	5
Independent Examiner's Report		6	
Statement of Financial Activities		7	
Balance Sheet	8	to	9
Notes to the Financial Statements	10	to	15
Detailed Statement of Financial Activities		16	

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 August 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

# **OBJECTIVES AND ACTIVITIES**

## Objectives and aims

The company's objects and principal activities are to:

Promote the understanding of all aspects of brain injury and to provide information, support and services to people with a brain injury, their families and carers throughout Rotherham and adjoining areas of South Yorkshire.

The main objectives and activities for the year continued to focus on these areas:

- \* Providing advocacy to any member in need of it.
- \* Providing information on brain injury and its consequences by means of face-to-face contact, telephone support and by the provision of a wide range of booklets, leaflets and other written information.
- \* Offering advice on health issues; benefits applications; appointment support; housing issues; tenancy support; bill management; debt management; employment issues; educational issues; referral into and liaison with other relevant agencies.

\* Improving the quality of life, and health and well-being of people in Rotherham who have sustained a brain injury, their families and carers by engaging them in a wide variety of social, educational, sports and leisure activities.

\* To continue to be involved in a wide range of health & social care issues in order to obtain relevant information and influence developments.

## ACHIEVEMENT AND PERFORMANCE

#### Charitable activities

The primary charity activities are:-

The provision of an advocacy, information and support service

#### Counselling

Life skills and education courses including IT, cookery and healthy eating, art and craft, meditation and mindfulness, "being safe", brain injury training and drumming!

A wide range of sports activities to keep members fit and healthy, including archery, golf, bowling, crown green bowling, self defence, keep fit, pool and pilates

Social events including annual Christmas dinner dance, annual summer dinner dance, monthly quiz/games/social evenings, weekly coffee mornings, monthly 10 pin bowling, meals out, monthly carers' meals, day trips to the seaside and historic attractions.

During the Covid 19 pandemic the workers were furloughed from April 2020 to September 2020. Service provision stopped during the lockdown. Services were re-established slowly in September 2020 following consultation with members via Zoom meetings and contact from home working. The management committee team kept in contact via Zoom meetings. A variety of zoom meetings were provided including relaxation sessions, quizzes and bingo with approximately 40 members zooming in each month.

Advocacy and support services were maintained throughout the pandemic except when the staff were furloughed.

Headway Rotherham fund-raises to help provide all these activities. They have been well attended and have provided an excellent opportunity for "peer to peer" support. In a normal year approximately 300 people attend one or more activity in a year and approximately 80 attend at least one event monthly. They help to improve social and communication skills, increase self-confidence and self-esteem and develop fulfilling leisure and recreational activities.

#### FINANCIAL REVIEW Principal funding sources

From March 2013, the advocacy, information and support service was provided by a part-time worker, 16 hours a week on a 3 year contract. In March 2016 the post was vacated and due to funding pressures was not replaced. Following the receipt of a legacy from Mr Kenneth Sides of £38,000 in April 2018, the trustees re-introduced this vital service in September 2018 with the appointment of a part-time worker (currently 21 hours).

Fundraising events and donations are one of the principle sources of funding activities and day to day operations.

Since 2016 the Co-Op local community fund has been one of our principle sources of funding. The funding has allowed us to provide activities and services that increase the health and well-being and reduce the social isolation of our members. The Trustees plan to reapply to the Co-op local community fund.

In the summer 2016 the trustees applied to the Big Lottery fund for a grant to cover the costs of all our activities. We received £9,418 in September 2016. A second application resulted in Headway Rotherham being awarded £9,750 in September 2017. A third successful application resulted in Headway Rotherham being awarded £10,000 in January 2019

In May 2018 Headway Rotherham received a grant of £9,660 from the Coalfields Regeneration Trust to fund the post of our Community Development and Engagement Worker (20 hours per week). This has allowed HWR to provide an ever increasing range of activities which improve the health and well-being of our members, reduce social isolation and provide Headway Rotherham's Social prescription for people affected by brain injury. A second grant for £10,000 to fund and further develop this post was received in January 2020. The Coalfields Regeneration Trust granted a four month extension to this project because of the lockdown constraints during the pandemic.

Headway Rotherham was successful in its grant application of £5,000 to B&Q for the development of its allotment and the purchase of a large shed, decking and landscaping

This financial year has seen another large decrease in fund-raising revenue due to the continuing pandemic. Activities were reintroduced in the summer of 2021 and a successful lottery bid of £10,000 was submitted to support the salary of our Community Development and Engagement Worker from November 2021.

The Trustees have concerns over the future financial security of the charity and are therefore looking into alternative sources of funding.

Headway Rotherham relocated to Victoria Park Hall with assistance from RMBC. The new smaller premises are on a peppercorn rent but subject to payments for services and rates with an estimated cost of £2,000 per annum. The Trustees acknowledge that RMBC are very supportive of Headway Rotterdam.

#### Investment policy

There are few funds available for long term investment. Any funds in excess of day to day requirements are placed in a high interest earning tracker account.

#### **Reserves policy**

The Management Committee still strives to develop a secure operation by adopting a policy of creating reserves to the extent of 6 months of operating costs.

The results for the year are shown in the Statement of Financial Activities on page 7.

The charity generated a deficit for the year of £17,123 which was within the expectations of the Management Committee.

The accounts show reserves restricted for the paid posts and reduced operating reserves.

#### **FUTURE PLANS**

The charity plans to continue and expand the activities in the forthcoming year to pre pandemic levels subject to satisfactory funding arrangements. In the next year Headway Rotherham plans to start an Allotment Club and provide social events from a community hub in the next few months.

# STRUCTURE, GOVERNANCE AND MANAGEMENT

## Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

The organisation is a charitable company limited by guarantee. It was first established in 1992 and became a registered Charity in May 2003. The company was established under a Memorandum of Association, which established the object and powers of the charitable company and is governed under its Articles of Association. In the event of the company being wound up members are required to contribute an amount not exceeding £1.

## **Recruitment and appointment of Management Committee**

The directors of the company are also charity Trustees for the purposes of charity law and under the company's Articles are known as members of the Management Committee. Under the requirements of the Memorandum and Articles of Association one third of the trustees (1) must stand down, but may make themselves available for re-election.

Jenny Woodward has served as a trustee from 1 September 2005 to 31 August 2021. Rob Stanton has served as a trustee from May 2011 to 31 December 2020. Kris Mentlak has served as a trustee from April 2012 to 31 August 2021 Linda Munford has served as a trustee from November 2012 to 31 August 2021 Tim Halksworth has served as a trustee from 12 May 2015 to 31 December 2020.

Tim Halksworth was appointed Secretary July 2020 and resigned 31 December 2020 Kris Mentlak was appointed Secretary 1st January 2021

Due to the Covid 19 pandemic restrictions the AGM in 2021 was postponed and was planned for September 2021

In order to ensure the voice of the members is reflected by the Management Committee, the Trustees actively seek the involvement of all members of Headway Rotherham.

The members of the Management Committee have a broad range of business and voluntary, public and private sector experience and in the event of the loss of any of these skills due to retirements, individuals would be approached and invited to offer themselves for election to the Management Committee.

# STRUCTURE, GOVERNANCE AND MANAGEMENT

#### Organisational structure

Headway Rotherham has a Management Committee of 10 (prior to the Covid pandemic) who meet every 4 weeks and are responsible for the strategic direction and policy of the charity. All are representative of the general membership, most are carers, some are professionals and there are two committee members who have sustained a brain injury. All have expertise useful to the strategic development of the charity.

The day to day responsibility for the smooth running of the organisation rests with the Chair, who is responsible for ensuring that the charity delivers the services specified in accordance with charity regulations and any funding restrictions. The Treasurer looks after the day to day finance. The Vice Chair is responsible for the line management of the paid members of staff. The Office Management Trustees, J Woodward, L Munford, K Mentlak and E. Bain are involved in regular supervision meetings with the paid members of staff and the day to day running of the office.

#### Members of the Management Committee

Members of the Management Committee, who are directors for the purpose of company law and trustees for the purpose of charity law, who served during the year and up to the date of this report are as follows:

Rob Stanton (Chair) Jenny Woodward (Vice Chair) Kris Mentlak (Treasurer) Linda Munford Tim Halksworth

Other members of the Management Committee who served during the year and up to the date of the report are as follows:

Ewan Bain Karen Cawood Linzi Walker Sue Seddon

#### **Trustees Induction and training**

All Trustees are already familiar with the practical work of the charity, being either a member or a carer of a brain-injured person, or a professional working in the field of brain injury.

Prior to election to the Management Committee, the Chair provides a resume of the activities of the charity and the context in which it operates and details of the responsibilities and implication of appointment to the Committee.

#### **Risk management**

The Management Committee constantly review the major risks to which the charity is exposed. Appropriate systems and procedures have been established to mitigate the risks the charity faces. The policy of the Management Committee is to have a diversification of activities, enabling many members to become involved. Consideration is constantly given to new income streams and new methods of fund-raising. Internal controls are minimised by the implementation of procedures for authorisation of all transactions and projects. Procedures are in place to ensure compliance with health and safety of staff, volunteers and users of Headway Rotherham.

#### **REFERENCE AND ADMINISTRATIVE DETAILS**

#### Registered Company number

04498953 (England and Wales)

#### **Registered Charity number**

1097470

#### **HEADWAY ROTHERHAM**

# REPORT OF THE TRUSTEES For The Year Ended 31 August 2021

## **Registered office**

Victoria Park Hall Rosehill Rotherham South Yorkshire S62 7HJ

## Trustees

Mr K Mentlak Treasurer Ms J Woodward Vice Chair Mr R Stanton Chair (resigned 31/12/20) Mrs L Munford Mr T Halksworth (resigned 31/12/20) Mr E Bain Chair (appointed 11/5/21)

#### Independent Examiner

The Rees Partnership Bentley Bridge House Chesterfield Road Matlock Derbyshire DE4 5LE

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on 6 April 2022 and signed on its behalf by:

Mr K Mentlak - Trustee

## Independent examiner's report to the trustees of Headway Rotherham ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 August 2021.

#### Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

## Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

- 1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
- 2. the accounts do not accord with those records; or
- 3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
- 4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

M W Thomas The Rees Partnership Bentley Bridge House Chesterfield Road Matlock Derbyshire DE4 5LE

17 May 2022

# STATEMENT OF FINANCIAL ACTIVITIES For The Year Ended 31 August 2021

INCOME AND ENDOWMENTS FROM Donations and legacies	Notes 2	Unrestricted fund £ 3,751	Restricted funds £ <b>5,500</b>	2021 Total funds £ 9,251	2020 Total funds £ 21,835
Other trading activities	3 4	654	-	654	2,191
Investment income Other income	4	4 2,799	- 873	4 3,672	59 6,306
Total		7,208	6,373	13,581	30,391
EXPENDITURE ON Raising funds		3,428	839	4,267	10,894
<b>Charitable activities</b> Headway		19,660	6,777	26,437	26,171
Total		23,088	7,616	30,704	37,065
NET INCOME/(EXPENDITURE)		(15,880)	(1,243)	(17,123)	(6,674)
Transfers between funds	12	(1,876)	1,876	-	-
Net movement in funds		(17,756)	633	(17,123)	(6,674)
<b>RECONCILIATION OF FUNDS</b>					
Total funds brought forward		54,068	25,181	79,249	85,923
TOTAL FUNDS CARRIED FORWARD		36,312	25,814	62,126	79,249

#### BALANCE SHEET 31 August 2021

FIXED ASSETS	Notes	Unrestricted fund £	Restricted funds £	2021 Total funds £	2020 Total funds £
Tangible assets	9	2,417	-	2,417	2,209
<b>CURRENT ASSETS</b> Debtors Cash at bank and in hand	10	457 37,705	- 25,814	457 63,519	25 82,199
		38,162	25,814	63,976	82,224
<b>CREDITORS</b> Amounts falling due within one year	11	(4,267)	-	(4,267)	(5,184)
NET CURRENT ASSETS		33,895	25,814	59,709	77,040
TOTAL ASSETS LESS CURRENT LIABILITIES		36,312	25,814	62,126	79,249
NET ASSETS		36,312	25,814	62,126	79,249
FUNDS Unrestricted funds Restricted funds	12			36,312 25,814	54,068 25,181
TOTAL FUNDS				62,126	79,249

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 August 2021.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 August 2021 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

# BALANCE SHEET - continued 31 August 2021

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 6 April 2022 and were signed on its behalf by:

Ms J Woodward - Trustee

Mr K Mentlak - Trustee

#### 1. ACCOUNTING POLICIES

#### Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

#### Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

#### Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

#### **Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Fixtures and fittings - 15% on cost

#### Taxation

The charity is exempt from corporation tax on its charitable activities.

#### Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

#### 2. DONATIONS AND LEGACIES

	2021	2020
	£	£
Donations	3,751	11,835
Grants	5,500	10,000
	9,251	21,835

Grants received, included in the above, are as follows:

	2021	2020
	£	£
Other grants	5,500	10,000

## 3. OTHER TRADING ACTIVITIES

	Fundraising events	2021 £ 654	2020 £ 2,191
4.	INVESTMENT INCOME	2021	2020
	Deposit account interest	£ 	£ 59

# 5. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2021	2020
	£	£
Depreciation - owned assets	640	588

# 6. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 August 2021 nor for the year ended 31 August 2020.

# **Trustees' expenses**

During the year trustees' expenses of £480 were paid to 3 of the trustees (2019: £1,690 to 4 trustees). Expenses related to travel, refreshments, activity expenses and printing, postage and stationery costs.

# 7. STAFF COSTS

The average monthly number of employees during the year was as follows:

	2021	2020
Paid staff	2	2

No employees received emoluments in excess of £60,000.

#### 8. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	11,835	10,000	21,835
Other trading activities	2,191	-	2,191
Investment income	59	-	59
Other income	2,963	3,343	6,306
Total	17,048	13,343	30,391
EXPENDITURE ON Raising funds	5,029	5,865	10,894

8.	COMPARATIVES FOR THE STATEMENT OF FINANCIAL			
		Unrestricted fund £	Restricted funds £	Total funds £
	Charitable activities Headway	18,287	7,884	26,171
	Total	23,316	13,749	37,065
	NET INCOME/(EXPENDITURE)	(6,268)	(406)	(6,674)
	Transfers between funds	22,632	(22,632)	
	Net movement in funds	16,364	(23,038)	(6,674)
	RECONCILIATION OF FUNDS			
	Total funds brought forward	37,704	48,219	85,923
	TOTAL FUNDS CARRIED FORWARD	54,068	25,181	79,249
9.	TANGIBLE FIXED ASSETS			Fixtures and fittings £
	<b>COST</b> At 1 September 2020 Additions			ے 15,348 848
	At 31 August 2021			16,196
	<b>DEPRECIATION</b> At 1 September 2020 Charge for year			13,139 640
	At 31 August 2021			13,779
	NET BOOK VALUE At 31 August 2021			2,417
	At 31 August 2020			2,209

10.	DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
		2021	2020
		£	£
	Trade debtors	432	-
	Other debtors	25	25
		457	25
11.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
		2021	2020
		£	£
	Social security and other taxes	123	130
	Accruals and deferred income	4,144	5,054
		4.007	E 404
		4,267	5,184

# 12. MOVEMENT IN FUNDS

MOVEMENT IN FUNDS	At 1/9/20 £	Net movement in funds £	Transfers between funds £	At 31/8/21 £
Unrestricted funds General fund	54,068	(15,880)	(1,876)	36,312
<b>Restricted funds</b> Committee restrictions Coalfields Local Giving B&Q - Allotment	19,722 5,459 - -	- (5,903) (50) 4,710	1,382 444 50 -	21,104 - - 4,710
	25,181	(1,243)	1,876	25,814
TOTAL FUNDS	79,249	(17,123)	-	62,126

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	7,208	(23,088)	(15,880)
Restricted funds			
Coalfields	873	(6,776)	(5,903)
Local Giving	500	(550)	(50)
B&Q - Allotment	5,000	(290)	4,710
	6,373	(7,616)	(1,243)
TOTAL FUNDS	13,581	(30,704)	(17,123)

#### 12. MOVEMENT IN FUNDS - continued

## Comparatives for movement in funds

	At 1/9/19 £	Net movement in funds £	Transfers between funds £	At 31/8/20 £
Unrestricted funds				
General fund	37,704	(6,268)	22,632	54,068
Restricted funds				
Committee restrictions	39,791	-	(20,069)	19,722
Lottery	8,428	(5,865)	(2,563)	-
Coalfields	-	5,459	-	5,459
	48,219	(406)	(22,632)	25,181
TOTAL FUNDS	85,923	(6,674)		79,249

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds General fund	17,048	(23,316)	(6,268)
<b>Restricted funds</b> Lottery Coalfields	- 13,343	(5,865) (7,884)	(5,865) 5,459
	13,343	(13,749)	(406)
TOTAL FUNDS	30,391	(37,065)	(6,674)

A current year 12 months and prior year 12 months combined position is as follows:

	At 1/9/19 £	Net movement in funds £	Transfers between funds £	At 31/8/21 £
Unrestricted funds				
General fund	37,704	(22,148)	20,756	36,312
Restricted funds				
Committee restrictions	39,791	-	(18,687)	21,104
Lottery	8,428	(5,865)	(2,563)	-
Coalfields	-	(444)	444	-
Local Giving	-	(50)	50	-
B&Q - Allotment	-	4,710	-	4,710
	48,219	(1,649)	(20,756)	25,814
TOTAL FUNDS	85,923	(23,797)		62,126

# 12. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds General fund	24,256	(46,404)	(22,148)
Restricted funds			
Lottery	-	(5,865)	(5,865)
Coalfields	14,216	(14,660)	(444)
Local Giving	500	(550)	(50)
B&Q - Allotment	5,000	(290)	4,710
	19,716	(21,365)	(1,649)
TOTAL FUNDS	43,972	(67,769)	(23,797)

# 13. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 August 2021.

# 14. ULTIMATE CONTROLLING PARTY

The company is controlled by its directors, by virtue of their shareholdings.

# 15. COMPANY LIMITED BY GUARANTEE

The company is limited by guarantee. Each of the members is a guarantor to the extent of £1 each.

# **HEADWAY ROTHERHAM**

# DETAILED STATEMENT OF FINANCIAL ACTIVITIES For The Year Ended 31 August 2021

	2021 £	2020 £
INCOME AND ENDOWMENTS		
<b>Donations and legacies</b> Donations Grants	3,751 5,500	11,835 10,000
	9,251	21,835
Other trading activities Fundraising events	654	2,191
Investment income Deposit account interest	4	59
Other income CJRS JSS grants	3,672	6,306
Total incoming resources	13,581	30,391
EXPENDITURE		
Other trading activities Direct costs Telephone Motor and travel costs Insurance Other office costs Professional fees	1,228 811 43 326 1,660 199 4,267	7,881 746 1,208 250 637 172 10,894
Charitable activities Wages	24,735	24,461
Support costs		
Governance costs Accountancy and legal fees Fixtures and fittings	1,062 640	1,122 588
	1,702	1,710
Total resources expended	30,704	37,065
Net expenditure	(17,123)	(6,674)